



ANNUAL REPORT

2025 - 2026



**Military Family
Resource Centre**
Montreal Region

WELCOME • SUPPORT • UNITE

PMHA
La Famille
conjointe

PMHA
Military Families
Strength Behind
the Uniform



Canada



**Military Family
Resource Centre**
Montreal Region

WELCOME • SUPPORT • UNITE

CONTACT US

MFRC, Saint-Jean service point

Saint-Jean Garrison, 178 rue Falaise
Richelain
Tel: 450-358-7099, ext 668-7955

MFRC, Saint-Hubert service point

4815 chemin De la Savane
Saint-Hubert
Tel: 450-462-8777, ext 663-6810

MFRC, Sherbrooke service point

41 King Street West, Suite 2
Sherbrooke
Tel: 450-358-7099, ext 668-7955

MFRC, Montreal service point

Montreal Garrison, 6555 Hochelaga
Street
Montreal
Tel: 514-252-2777, ext 663-4984

Youth Community Integration Centre

40 rue La Vérendrye
Saint-Hubert
Tel: 450-462-8777, ext 663-6830

Email: info.cfrm@forces.gc.ca
Website: sbmfc.ca/region-montreal
Services portal: crfmmfrcmtl.ca

Follow us:



TABLE OF CONTENTS

Acknowledgments	p.4
Board of Directors	p.5
Highlights	p.6
Community Integration	p.8
Employment and education	p.10
Childhood	p.11
Youth	p.12
Youth Community Integration Centre	p.13
Absence	p.14
Psychosocial Support	p.15
Prevention, Support , and Intervention	p.16
Special Education	p.17
Veteran Family Program	p.18
Illness, Injury, and Death	p.19
Promotion of Services	p.20
Human Resources	p.21
Financial Statement	p.22
Income Statement	p.23
Funders, Donors, and Partners	p.24

OUR MISSION

The goal of the MFRC is to promote the well-being of military family members in their development as individuals, as families and as a community. We carry out our mission by having a competent and dynamic team.

OUR VISION

Community development is the founding concept of our organization. As such, we are committed to establishing and maintaining a partnership with the community with the goal of improving the collective well-being of community members through their efforts, their involvement and their participation in decisions that affect them. The MFRC strives to act as an agent for change and a meeting point within the community by encouraging individual initiative and helping people realize their potential.

OUR VALUES

Our team adheres to a code of ethics based on respect, honesty, integrity, thoroughness, altruism, personal commitment and solidarity with the community. Respect is our core value, and it is expressed in various ways, including open-mindedness, consideration, trust and regard for others. Every family needs support and resources; such resources and support increase the family's ability to grow and change; and such resources and support must be provided based on the needs defined by the families, with due regard and respect for everyone's unique circumstances and character.

ACKNOWLEDGMENTS

The MFRC stood out for its innovative approach throughout 2025-2026. Our team members successfully identified emerging needs within the military community. The introduction of new programs and services demonstrates this ability to adapt and reinforces the essential value of our support for military families.

Following our presentation at CIMVHR in 2024, the Escale program—a program designed for couples transitioning to civilian life—has seen significant growth. To improve participants' experience and better understand the specific needs of this transition period, we established a focus group that allowed us, through various discussions, to identify priority areas for action and enhance our service offerings.

This work led to the implementation of three core initiatives: the integration of information sessions on the stages of transition, the development of group activities for caregivers, and the launch of workshops for military couples aimed at promoting healthy and constructive communication within their relationships. These initiatives are a meaningful addition to our programming and reinforce the MFRC's role in supporting military families.

Our second major achievement was our participation in the national Welcoming Party evaluation. This joint consultation process, conducted with 17 other MFRCs, confirmed both the event's value and relevance, as well as the high level of participant satisfaction. In the Montreal region, participant satisfaction reached 97% based on this evaluation.

I would like to express my gratitude to the members of the board of directors, whose strategic vision and commitment are essential to our success. In addition, I would like to congratulate all team members for their dedication, involvement, and sustained efforts throughout the year. A big thank you also goes to our partners and volunteers, whose commitment and energy are at the heart of the success of many of our activities. Thanks to all of you, we were able to successfully carry out many projects this year, and I am deeply grateful to you.

I hope you enjoy reading this report, and thank you once again for your commitment to our mission.



Francine Habel
Executive Director

A handwritten signature in black ink, appearing to read 'FHabel', written over a light blue horizontal line.

ACKNOWLEDGMENTS

Each year, the Military Family Resource Centre reflects countless stories—those of families who adapt, support one another, and find, at the very heart of their community, a place to rest and recharge. As president of the board of directors, it is with great admiration that I take a moment to look back on the progress we have made over the past year and highlight the very real impact of our joint efforts.

Over the months, we have had a growing number of opportunities to bring together, listen to, and support military families as they navigate a wide range of challenges. Behind every activity, service, and project there is a deeply committed team and a community that demonstrates remarkable solidarity.

Once again, this year, the Military Dads project has demonstrated this commitment to innovating and expanding the ways we support families. Being a military dad brings with it a very specific set of challenges: absences, deployments, transitions, and balancing professional and family responsibilities. Through this project, military fathers were able to meet, exchange ideas, and build connections around their shared experiences. These moments of connection not only help break down isolation but also highlight the essential role of fathers within the family.

I would also like to highlight the MFRC's ongoing commitment to the Reserve Force. On several occasions, our staff had the opportunity to meet with units to introduce people to our services, strengthen ties, and ensure a continuous presence among their members.

These initiatives, and many others, demonstrate the MFRC's ongoing commitment to providing compassionate, accessible support tailored to the needs of our community.

On behalf of the members of the board of directors, I would like to extend my warmest thanks to the team, our partners, and everyone who helps bring this mission to life. Together, we are continuing to build a strong, supportive, and forward-looking community.



Vickie Archambault
President of the Board of Directors

A handwritten signature in black ink, appearing to read 'V. Archambault'.

BOARD OF DIRECTORS

- President: Vickie Archambault
- Vice-President: Jessica Massé
- Treasurer: Laura Biehn
- Secretary: Safia Benkritly
- Directors:
 - Isabelle Marquis
 - Daniel Tatone
 - Matthew Trottier
 - Nathalie Prud'homme
 - Chantal Lussier
- Guests:
 - Francine Habel
 - Lcol Frédéric Morency
 - Jacques Coiteux
 - Major Girard-Beauseigle

HIGHLIGHTS

APRIL

137 participants attended the third edition of the Military Children's Recognition Gala, held to pay tribute to military children's resilience.



MAY

Project Synergie, a discussion group for former participants of the Escale program as part of their transition to civilian life.

We were honoured to receive a certificate of appreciation during the 34 Canadian Brigade Group gala, organized under the co-chairmanship of Senator Danièle Henkel and Brigadier General Patrick Lemyre. This recognition highlights our commitment to reservists.

JUNE

33 people participated in the Annual General Meeting.

JULY

244 attendances, a record number at the Youth Community Integration Centre during the summer.



AUGUST

Presentation of our services to unit commanding officers and the regimental sergeant major of 34 Brigade.

200 people reached at the 438 Sqn unit party, where we showcased our services at the MFRC booth.

FAITS SAILLANTS

NOVEMBER

337 people attended the holiday gathering, providing an opportunity for military families to meet and connect.



OCTOBER

Presentation on the impact of MFRC services supporting relocation and community integration at the annual forum of the Canadian Institute for Military and Veteran Health Research.

JANUARY

20 people participated in the sixth edition of the Escale program, a weekend event to support the transition to civilian life.

FEBRUARY

Launch of the “Military, Veterans, and Families: Welcome!” certification program to train and equip civilian organizations on the military way of life.

SEPTEMBER

314 people attended the Welcome Party, an opportunity for military families who have recently arrived in the region to build connections and learn about our services.

MARS

Remarkable growth

Facebook:

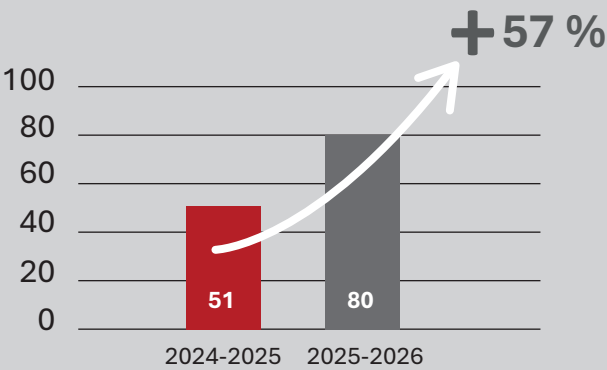
- 199k impressions, up 1890%
- 4k reach, up 21%
- 346 followers, up 16%

Instagram:

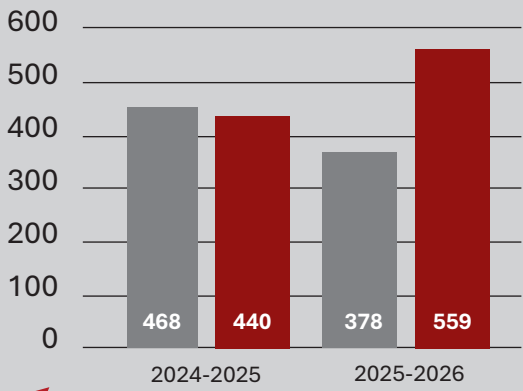
- 19k visibility, up 100%
- 2200 impressions, up 4055%
- 12% reach

COMMUNITY INTEGRATION

HIGHLIGHTS



Number of welcome kits distributed prior to the relocation of families of reassigned CAF members to help them prepare for their arrival in the region



■ Departure form
■ Welcome form

Number of CAF members who filled out a departure and a welcome form

Increase in the number of CAF members in the region

- **3,368** client interactions.
- **35** attendees at community integration activities.
- **54** participants in the **30** creative evenings.



NEW DEVELOPMENTS

- **629** members reached during 8 presentations at Reserve Force units.
- **28** people participated in the “Visit Saint-Jean” event.

“The atmosphere, the wide variety of materials, and the detailed explanations of the activity were greatly appreciated. It was also nice to have a chance to introduce ourselves to one another because it allowed us to get to know one other.”

- Anonymous

“I enjoyed the roundtable discussion. I ended up getting to know new people. The facilitator and the materials are always amazing. We’re so lucky to have these workshops!”

- Anonymous

COMMUNITY INTEGRATION

Volunteering

- **1,217** hours of volunteer work.
- **43** volunteers, including **13** new ones.
- **22** attendees at the volunteer appreciation dinner.

VOLUNTEERS

Jennifer Adloch
Vickie Archambault
Safia Benkritly
Diane Bérubé
Laura Biehn
Ghislaine Bilodeau
Laurence Boily
Franziska Brindamour Paethe
Mariane Brunet
Nathalie Caya
Vanessa Cinquino
Linda Côté
Anne-Marie Cronkwright
Alain Dubé
Dany Fortin-Émond
Dianne Gaze
Bibiane Guertin

Francine Isabel
Stéphanie L. Sauvé
Yvette Labrie
Marie-Ève Long
Chantal Lussier
Mary Louise Macdonald
Ann Marcotte
Isabel Markert
Isabelle Marquis
Jessica Massé
Ivana Matovina
Lauren McTaggart
Sarai Moreno-Gesse

Maude Paquet
Johanne Poirier
Myrienne Poulin
Nathalie Prud'homme
Darlene Ritchie
Carole-Anne Roux
Joanne Saccomani
Michèle Seguin
Daniel Tatone
Matthew Trottier
Marion Turbide
Marie-Josée Valade-England



50 h

Bibiane Guertin
Isabel Markert
Ivana Matovina
Matthew Trottier

100 h

Laura Biehn
Laurence Boily
Linda Côté
Francine Isabel

200 h

Yvette Labrie
Carole-Anne Roux

300 h

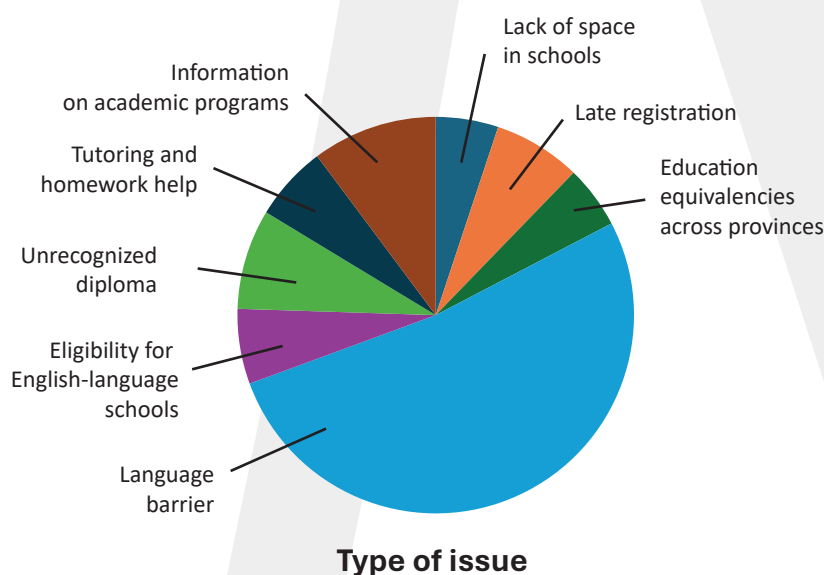
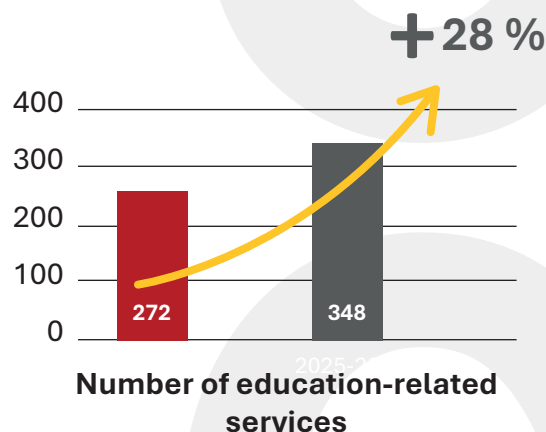
Ann Marcotte

EMPLOYMENT AND EDUCATION

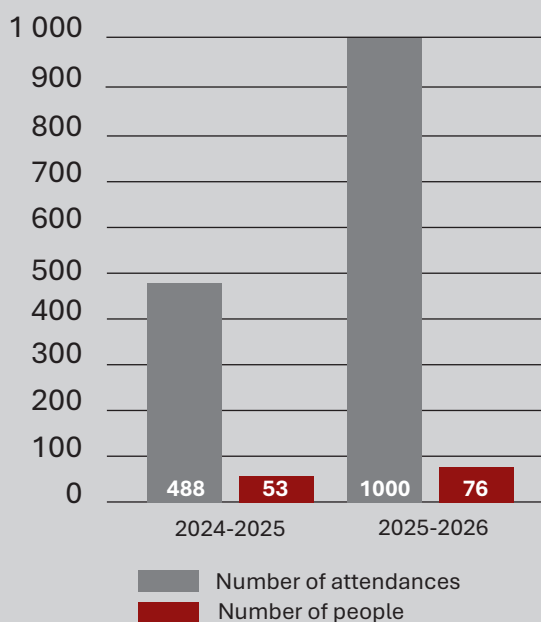
- **106** people received education services.
- **102** services were provided to job-seeking clients.
- **66** people received job search assistance.
- **23** people participated in the workshop on federal public service jobs.
- **60** conversations were held with candidates during the job fair.

NEW DEVELOPMENTS

- **15** students have returned for the in-person French classes.



HIGHLIGHT



Second-language courses

"I want to say thank you for this French language learning program for military spouses. It truly helps us in our daily lives, especially in Quebec. Not only are we becoming familiar with common French words and expressions, but we're also building a community among newcomers. The classes, both in-person and online, have allowed me to meet wonderful military spouses who are going through the same experience as I am."

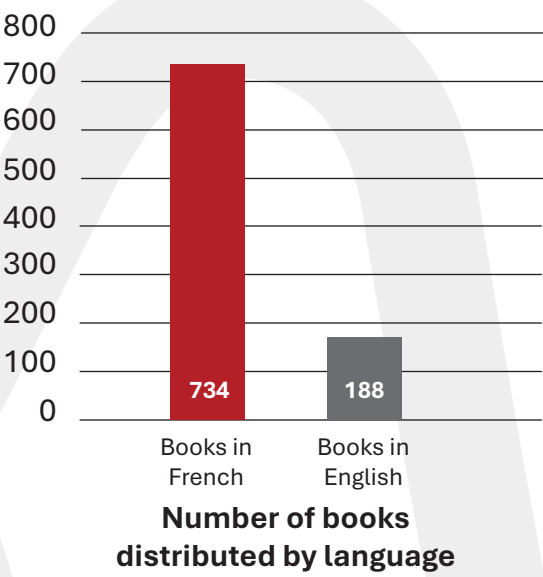
- Maria Soriano, student in the French as a second language course

"Getting my nursing licence in Quebec was a demanding process. Quebec requires more steps and fees than other provinces, in addition to a French proficiency test. This prevents military spouses from fully utilizing their training and experience. Frequent moves, unpredictable postings, and periods of unemployment often make it difficult to obtain a licence and access stable, rewarding employment in our field of expertise. The MFRC's support is essential in helping military spouses find meaningful employment in a context that often forces them to start over."

- Laura Ruckstuhl

CHILDHOOD

- **1,230** visits to the regular daycare service.
- **346** visits to the full-time temporary daycare program.
- **158** visits related to volunteers and client meetings.



“We have learned that our twins and our daughter will be able to begin going to a CPE daycare centre. I would like to express, on behalf of myself and my family, our deep gratitude to the entire MFRC team. The support that we received was simply outstanding. Thank you for your kindness, your professionalism, and your reassuring presence throughout the past few months. You have played a vital role, and it has made a real difference for us.”

- Caroline, Louis-Philippe, Blanche, Margaux, Violette, Lou and Théodore

“The various MFRC programs offer concrete solutions to a wide range of issues. This was very helpful, particularly in our search for daycare spots, as it guided us toward the right resources. The staff makes themselves available and accessible to support veterans and their families. We greatly appreciated the MFRC’s support.”

- LCol André Morin, Commander, 35 Canadian Brigade Group

HIGHLIGHT

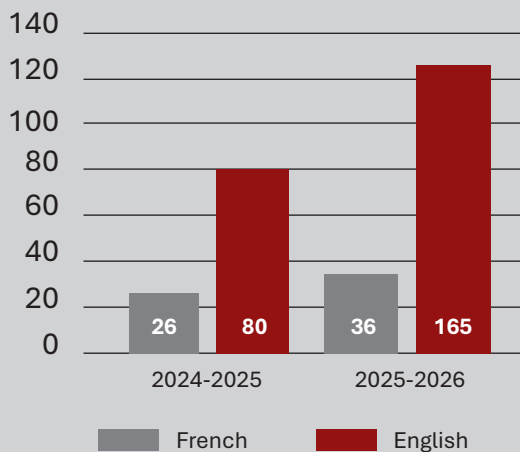
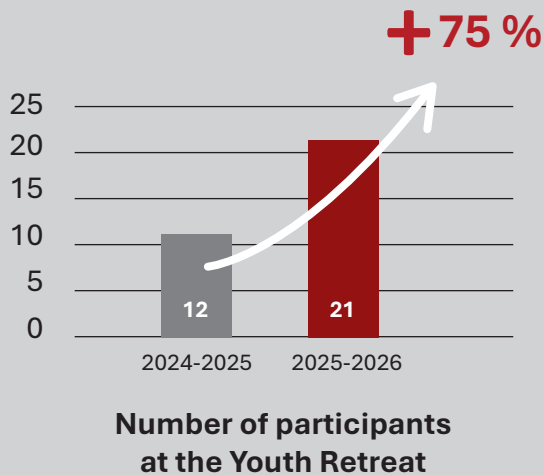
- **15** children benefited from temporary daycare services to support families awaiting childcare, for an average of 29 days each.

NEW DEVELOPMENTS

- **14** people participated in the new early reading activity for kids ages 5–12.

- **49** people attended activities in Saint-Jean.
- **103** welcome kits were distributed to young people who had just arrived in the region.
- **16** young people received certification through our “Stay Safe!” and “Babysitting” courses.

HIGHLIGHTS

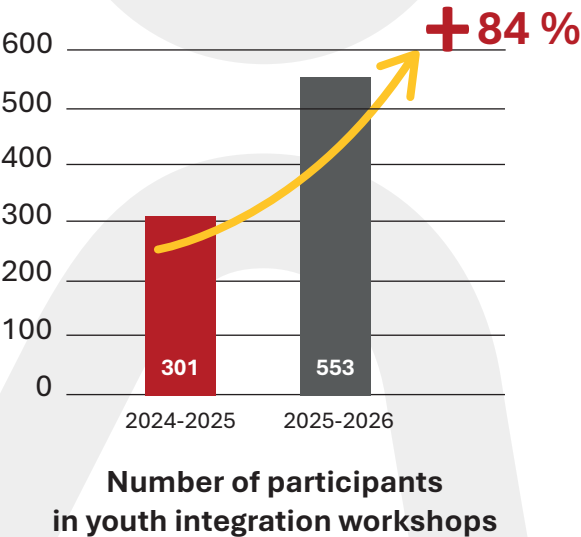


“During the youth retreat, we realized how helpful activities could be, especially the one about mental health. We also enjoyed doing activities with you and with the other participants at the retreat. We hope that you’ll do it again, because we learned a lot about mental health and it allowed us to meet new people whose parents are also in the military.”

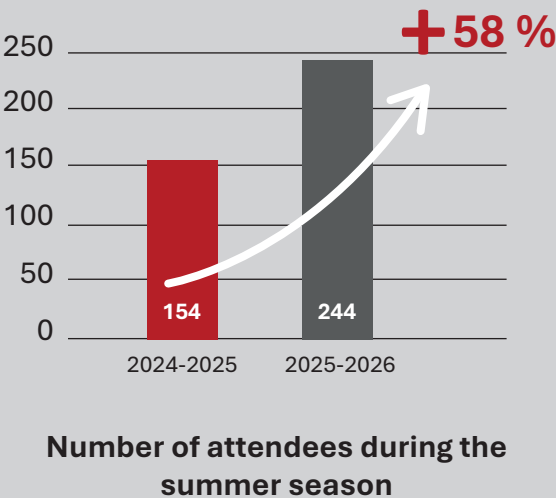
- Malix and Nathan Chrétien

YOUTH COMMUNITY INTEGRATION CENTRE

- **553** visits during opening hours.
- **188** visits during the **34** homework help sessions.



HIGHLIGHT



"The service you provide is outstanding and greatly appreciated."
- Anonymous

"A truly perfect team with great skills... and dedication."
- Anonymous

"Great motivation from the instructors; great job."
- Anonymous

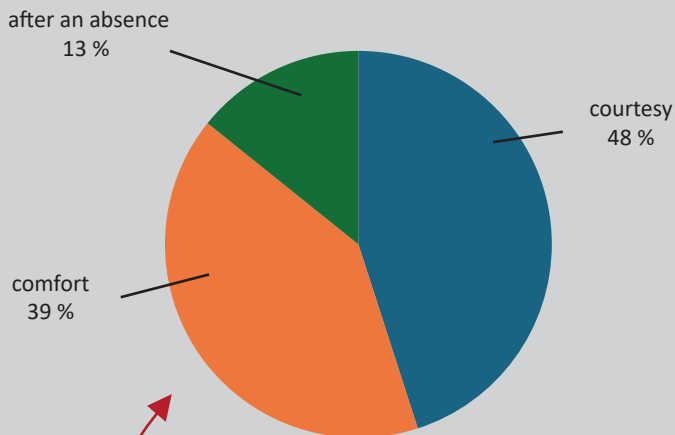
"I appreciate everything you do for families."
- Anonymous

ABSENCE

- **342** absence forms completed.
- **371** emails and newsletters sent related to our leave services.
- **191** emails sent upon the members' return.
- **35** packages sent to deployed members.
- **54** respite periods during the member's absence.



HIGHLIGHT



Breakdown of calls

Total 563

"I find the courtesy calls to be really helpful. I'm worried that my wife might find our daughter's deployment difficult and knowing that support is available gives me great peace of mind."

- Daniel, father of a CAF member

"The meetings in preparation for the absence really helped me. I felt guilty about experiencing certain emotions, but I realized that it's normal. The fact that it was tailored to my situation made all the difference. I felt heard and understood."

- Josée, cspouse of a CAF member

"I want to thank the absence support section for taking the time to explain how a deployment works. I know very little about the military, and these explanations reassured me and helped me better understand what my son will be going through."

- Colette, mother of a CAF member

PSYCHOSOCIAL SUPPORT

- **439** people received services, including **186** CAF members.
- **456** interactions, including **219** by phone, **207** by email, and **23** in person.
- **165** requests from new clients.
- **10** families received emergency financial assistance from the Together We Stand foundation.

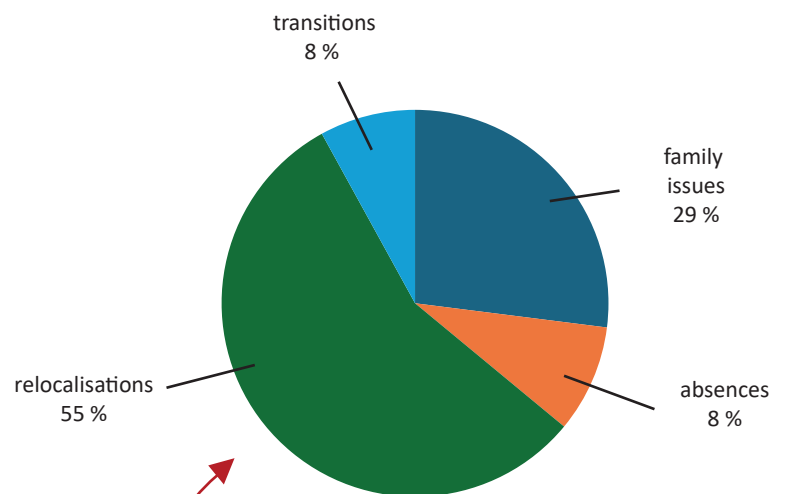


HIGHLIGHT

- **26** mothers met with the intervention team during support groups organized by the Personnel Support Program (PSP) to learn about our services and discuss the realities of military life.

NEW DEVELOPMENTS

- We added presentations for new military police officers on the services offered by the MFRC to enhance collaboration with these partners.
- Psychosocial Support introduced our services at the Youth Community Integration Centre by having informal interactions with young people.
- A parenting guide was created to help families better prepare to deal with the challenges of military life.



Breakdown of issues

163 requests received

"Thank you so much for your time! Your help has been the most useful so far in my research."
- S.B.

PREVENTION, SUPPORT, AND INTERVENTION

- **237** hours of direct intervention, including:
 - o **111** hours with spouses;
 - o **76** hours with CAF members; and
 - o **110** hours working with the children of CAF members.
- **70** hours of indirect intervention.
- **36** new files.
- **70** files in total.

SENTINEL

- **75** hours of Sentinel training.
- **54** continuing education sessions on suicide prevention.

FAMILY VIOLENCE ADVISORY TEAM

- **10** people participated in unit presentations on violence.
- **86** people attended DAOD presentations on family violence.
- Participation in the suicide prevention conference and the Forensia conference on violence.



"We greatly appreciate your help. We've only had a few sessions so far, and we already feel like we've made progress and are better equipped. We consider ourselves lucky to have these meetings and hope that many other people will be able to benefit from them as well."

- Anonymous

HIGHLIGHT

- **48** people participated in the seminars "Supporting children in secure parenting" and "Better understanding my child to better support them ... even when it's hard."

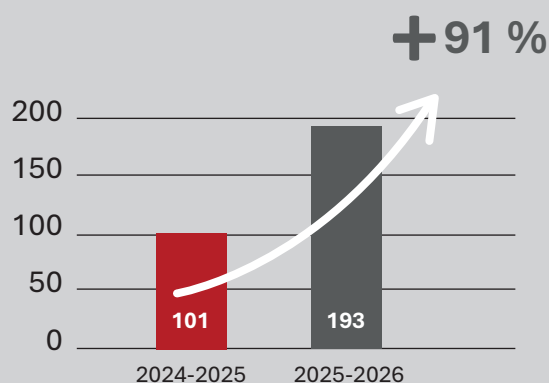
SPECIAL EDUCATION

- **113** children enrolled in the early reading program.
- **63** people participated in educational workshops.
- **27** files in total with **25** new files.
- **144** hours of indirect support.
- **11** licences used for the online courses “Shine When Parenting Alone or Co Parenting” and “Navigating Childhood – Your Toolbox to Respectful Parenting.”

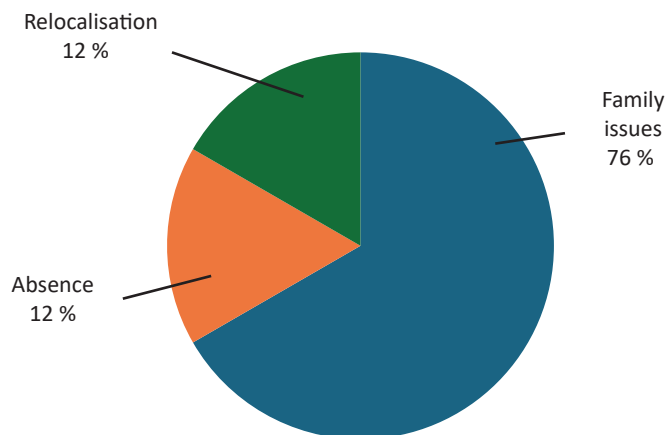
NEW DEVELOPMENTS

- **8** participants in the “Military Dads” support program, which aims to help CAF fathers build better relationships with their children. It is specifically designed to address family issues in a military context.

HIGHLIGHT



Number of hours of direct intervention



Number of new files by issue

“My child has really made great progress; things are going well at home, whereas usually he’s reactive and overwhelmed because of school ... So we’re really hoping that this continues. Thank you so much—it’s a huge relief for us.”

- Marie-Ève

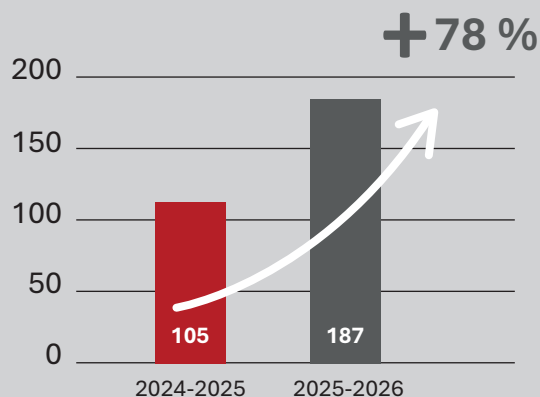
VETERAN FAMILY PROGRAM

- **238** hours of direct intervention.
- **52** veterans received information as part of a medical release.
- **32** hours of support were provided.
- **25** people participated in the Mental Health First Aid workshop.
- **23** new cases.

NEW DEVELOPMENTS

- **8** participants took part in the Synergie discussion group, organized in collaboration with the Family Liaison Officer and researcher Christine Genest, to reflect on the needs of Escale participants in the post-transition phase.
- **6** participants took part in the intervention group workshop "Couple communication after medical release," a new initiative aimed at supporting couples during this transition.

HIGHLIGHTS



Number of people who benefited from VFP services.

- Participation in the roundtable organized by the Atlas Institute, which was aimed at exploring the specific challenges faced by veterans and their families.
- 20 participants took part in the Escale weekend to support people's transition to civilian life.



"My wife and I attended a weekend retreat organized by the MFRC Montreal Region. We found the atmosphere to be peaceful, respectful, and welcoming. The workshops offered throughout the weekend were particularly rewarding: the sessions on the effects of trauma and grief, art therapy, testimonials, group discussions, etc, allowed me to reconnect with myself and gave me a chance to talk to inspiring people. This break from the daily grind gave me a true sense of well-being, and I'm leaving with practical tools to help me stay balanced. The event coordination far exceeded our expectations. Thank you again for everything!"

- Pierre Lefebvre, a participant in the Escale program and a captain with the Fusiliers de Sherbrooke who left the CAF in 2022 as a reservist after 44 years of service.

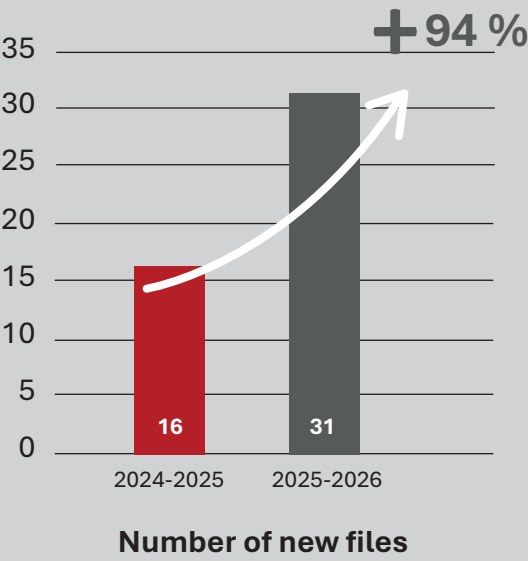
ILLNESS, INJURY, AND DEATH

- **135** hours of direct intervention.
- **131** hours of indirect support.
- **87** CAF members and **57** families were provided with information and guidance according to their needs.
- **34** people benefited from the support services provided by the Family Liaison Officer.
- **34** files in total.

PRESENCE

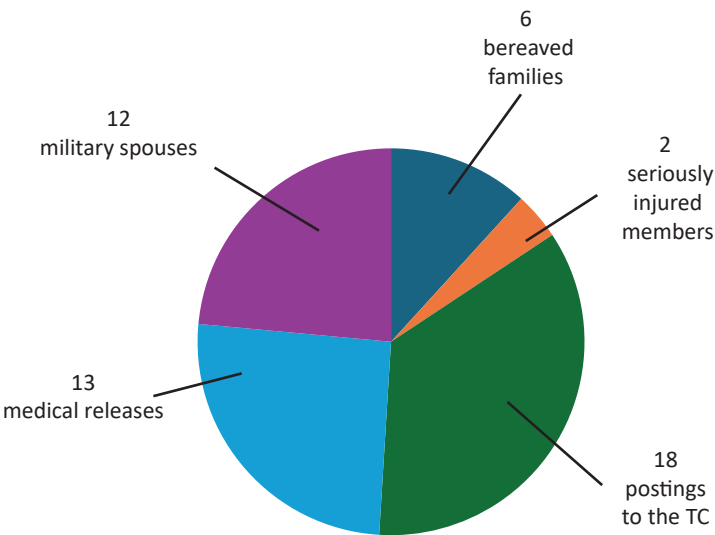
- Transition Centres.
- Annual Regional Training – Shawinigan with the Transition Unit.
- Coffee with the Return-to-Duty Coordinator for injured personnel at the unit in Montreal and Saint-Jean.

HIGHLIGHT



NEW DEVELOPMENTS

- **160** people participated in the Osside presentations to chief warrant officers at the military college.
- **50** people participated in the training to become a designated advisor in the event of a member's death.



Breakdown of cases

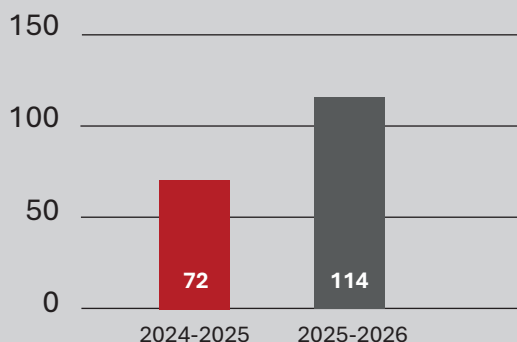
"Thank you for the time you spent with me and the tools you provided. Thanks to you, I realized I was reacting to what I was going through. It helped me better understand my behaviour in response to my experiences."
- Reserve Force member

PROMOTION OF SERVICES

- **20,285** interactions with families.
- **5,904** interactions with CAF members.
- **1,395** letters sent.
- **2,758** calls made.
- **6,667** emails sent.
- **93** people participated in orientation sessions for new families.



HIGHLIGHT



Number of views of the Military Life 101 workshop video

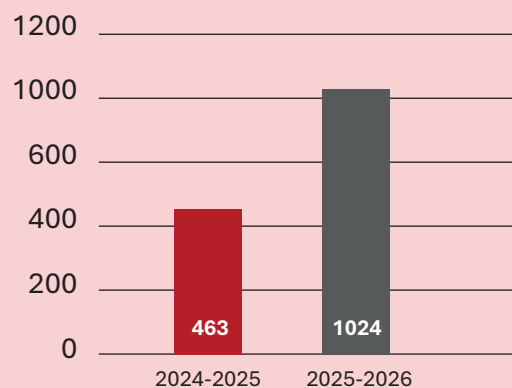
- The return of the Military Life 101 workshops, now available in English.

NEW DEVELOPMENTS

- **249** people were reached during the service outreach initiative at the Training Rehabilitation Platoon.
- Service outreach was conducted with graduating officer cadets.

SHERBROOKE

- **914** interactions with families.
- **41** calls.
- **29** opportunities to connect with families.
- **21** participants in the three Military Life 101 workshops.



Nombre de courriels envoyés

"Thank you for your email and for the information regarding the services offered to military families. These resources are greatly appreciated and provide valuable support for members of the Forces as well as their loved ones. I have taken note of the programs and services mentioned and will not hesitate to contact you again with any further questions. Your support helps promote the well-being of military families."

- Boyi Ba

"Given the families' varied backgrounds and the wide range of knowledge levels within the community, this workshop provides a reassuring and enlightening foundation. Thank you for sharing this information and offering a human, comforting perspective to the families of new CAF members."

- Participant in the virtual Military Life 101 workshop

HUMAN RESOURCES



YEARS OF SERVICE

15 years

Bourassa Catherine

10 years

Habel Francine

5 years

Sévigny Catherine
Lague Josianne
Dutour Myriam
Laroche Lynn



EMPLOYEES

Habel, Francine

Executive Director

Bourassa, Catherine, CRHA

Human Resources Director

Hamamcha, Chakib

Staffing and Integration Assistant

Monette-Vaskelis, Sébastien

Financial Management Assistant

Gariépy, Sarah

Roux, Carole-Anne

*Customer Service and Operations
Officers*

Kari, Anna

Nimbola, Béatrice

Reception and Information Desk Clerks

Auger, Estelle

*Employment and Education
Coordinator*

Ramos Cabrera, Lilia

Laroche, Lynn

Language Teachers

Meunier, Marie-Belle

Laflamme, Maude

Chabot, Carolane

Community Integration Officers

Falardeau, Karyne

Psychosocial Counsellor

Brassard, Maude

Web Officer

Neagu, Ana-Maria

Bolduc, Dominic

Communications Officers

Munyaneza, Alphonse

Lefrenière, Marie-Danielle

Sevigny, Catherine

Schilcher, Sonia

Outreach Officers

Theriault, Yuri

Outreach Clerk

Dutour, Myriam

Veteran Family Program Coordinator

Trépanier, Noémie

Handfield, Allyson

Gibbs, Meaghan

Child and Youth Coordinators

Gagnon, Laurie

Saint Jean Jenny, Doorine

Levasseur, Nicolas

English Charron, Annie

St-Pierre, Anais

Ignat, Maria

Frappier, Alexa

Gamache, Mia

Bédard, Clémence

Youth Leaders

Lague, Josiane, T.S.E.

Otis St-Gelais, Marie-Pier, T.S.E.

Special Education Technicians

Pereira, Melissa

Hernandez, Yamila

Gossen, Shannon

Mariscal, Ariana

Simard, Natascha

Mariscal, Valentina

Drop-in Daycare Teachers

Gallant, Audrey, T.S.

Rivard, Gabrielle, T.S.

Family Liaison Officers

Houle, Alain, Psychothérapeute

Prevention, Support, and

Intervention Coordinator,

Sherbrooke

Crago, Batholomew, T.S.

Rowe-Bélanger, Sophie, T.S.

Beaudin-Tessier, Aryanne, TS.

Rivard, Gabrielle, T.S.

Prevention, Support, and

Intervention Coordinators

Lemaire, Sabrina, T.S.E.

Absence Services Employee

Boulay, Rose

Parent-Lévèsque, Laurent

La France, Félix

Social Work Interns

FINANCIAL STATEMENT

Current Assets

	2026	2025
	\$	\$
Cash	532,965	748,546
Temporary investment	701,799	681,080
Accounts receivables	263,085	110,539
Prepaid expenses	109,249	17,573
Total	<u>1,607,098</u>	<u>1,557,739</u>

Current liabilities

	\$	\$
Accounts payable and accrued liabilities	227,821	195,809
Montant réservé - CICJ	190	472
Deferred contributions	596,114	599,500
Total	<u>824,125</u>	<u>795,781</u>

Net Assets

	\$	\$
Unrestricted	782,973	761,958
Total	<u>782,973</u>	<u>761,958</u>
	<u>1,607,098</u>	<u>1,557,739</u>

INCOME STATEMENT

INCOMES	Budget (\$)	Réel (\$)
MFS Funding	1,830,328	1,811,548
2nd Canadian Division	260,150	401,301
Daycare preschool program	20,000	33,769
Ministère de la Famille	227,629	234,150
438 Tactical Helicopter Squadron	50,000	50,000
Fundraising and donations	14,982	12,926
Investment and others	24,000	20,722
Support our troops	0	15,000
PRIME Program	0	34,011
Canada Summer Jobs	4,372	5,027
Services Québec	0	2,904
Quebec Veterans Foundation	0	9,000
Total	<u>2,431,461</u>	<u>2,630,358</u>

EXPENDITURES	Budget (\$)	Réel (\$)
2nd Canadian Division		
Management & Administration	6,200	6,726
Wages	236,050	363,758
Emergency huse	14,200	15,236
Housekeeping- Youth Center	3,700	4,231
Equipment and supplies	0	11,350
Ministère de la Famille	227,629	234,150
438 Tactical Helicopter Squadron	50,000	50,000
Spent by MFRC Funds	77,137	46,402
True Patriot Love	0	15,000
PRIME Program	0	34,001
Canada Summer Jobs	4,372	5,027
Services Québec	0	2,904
Quebec Veterans Foundation	0	9,000
Total	<u>619,288</u>	<u>797,795</u>

EXPENDITURES MFS	Budget (\$)	Réel (\$)
Management & Administration	350,381	357,308
Program delivery	1,286,150	1,193,668
Veteran Family Program	105,157	110,233
Gender-based violence Funding	10,225	10,225
Lockheed Martin	10,000	10,000
Additional funding	68,415	130,114
Total	<u>1,830,328</u>	<u>1,811,548</u>
Total expenditures	<u>2,449,616</u>	<u>2,609,343</u>
Excess (deficit) of income over expenditures	<u>(18,155)</u>	<u>21,015</u>

FUNDERS, DONORS, AND PARTNERS

FUNDERS



Military Family Services
Program (MFSP)

Canada

Canada Summer Jobs grant,
Employment and Social
Development Canada



Ministère de l'Emploi
et de la Solidarité
sociale

Québec



Base Commander
(2nd Canadian Division)



438 Tactical
Helicopter Squadron



Support Our Troops

DONORS



Government of Canada
Workplace Charitable Campaign (GCWCC)



Royal Canadian Legion Greenfield Park Branch 94
Royal Canadian Legion Pointe-Claire Branch 57



The Sherbrooke Fusiliers



PARTNERS

